

Slovenia


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## Introduction

This document presents an overview of the cluster policy in Slovenia. Given its importance to contextualise the cluster policies (and related) analysed in the
 factsheets, a comprehensive outlook of the country in socioeconomic terms can be consulted in the European Semester Country Report for Slovenia.
The European Semester was an instrument introduced to coordinate the EU Member States economic policies and address the economic challenges faced by the EU. Its goals are "to ensure sound public finances, to prevent excessive macroeconomic imbalances in the EU, to support structural reforms to create more jobs and growth, and to boost investment". Thus, it focuses on the following areas: business environment; financial and fiscal stability; green economy; public administration; labour market and skills; and, social protection and cohesion.


## 1. Industrial ecosystems and cluster landscape

## Employment in the 14 ecosystems in the country

As part of its Industrial Strategy (March 2020), the European Commission has selected 14 industrial ecosystems that are particularly relevant in Europe and encompass all players operating in a value chain. The following graph shows the proportion of the country's employment accounted for by each ecosystem, as well as the equivalent figure for the EU27 on average. The ecosystems are ordered, from top to bottom, according to the amount of employment in the country. When the bar for the country is higher than that of the EU27, it indicates that the country is more specialised in that ecosystem.

Graph 1: Employment in the ecosystems


[^0]

## Regionally relevant nodes

Economic activity, and therefore employment, is not equally distributed in all regions. Specialisation can be measured through Location Quotients (LQ) that reflect the relative specialisation of an activity in a region compared to the EU average. If the LQ for a given activity-region combination is above 1.5 , it is considered a specialisation node, and if the activity accounts for at least $1 \%$ of total employment in the region, it is considered regionally relevant. The following tables shows the total number of regionally relevant specialisation nodes in each region in the country and identifies the top five most specialised of the se nodes. The first table focuses on the 88 NACE 2-digit activities or sectors, totalling 15 in the country, while the second table is based on the 14 ecosystems, which total 5 in the country.

Table 1: Regionally relevant sectoral nodes

| Region | Number <br> of nodes | Node 1 | Node 2 | Node 3 | Node 4 |  |
| :--- | :---: | :---: | :---: | :---: | :---: | :---: |
| SI03: East <br> Slovenia | 8 | C21-Manuf. of <br> pharmaceuticals | C27-Manuf. of <br> electrical equipment | C25-Manuf. of <br> fabricated metal products | C16-Manuf. of wood <br> products | C22-Manuf. of rubber |
| \& plastic products |  |  |  |  |  |  |

Source: Own elaboration from Eurostat and National Statistical Offices

Table 2: Regionally relevant ecosystem nodes

| Region | Number of nodes | Node 1 |  | Node 2 |
| :--- | :---: | :---: | :---: | :---: |
| Node 3 |  |  |  |  |
| SI03: East Slovenia | 3 | Energy-renewables | Energy-intensive industries | Agri-Food |
| SI04: West Slovenia | 2 | Energy-renewables | Cultural and creative industries | - |

Source: Own elaboration from Eurostat and National Statistical Offices

## Cluster organisations in the regions

There are 19 cluster organisations registered on the ECCP in the country, 8 of which can be considered active on the ECCP, having updated their profiles during the first half of 2021. The following graph shows the presence of cluster organisations in the different regions.

Graph 2: Cluster organisations profiled and active on the ECCP


Source: Own elaboration from Eurostat and National Statistical Offices

## 02

National cluster policy, programmes and initiatives
2. National cluster policy, programmes and initiatives

| Policy type: | Broad policy |
| :--- | :--- |
| Policy name: | Strategic Research and Innovation Partnerships (SRIPs) |
| RIS3, smart specialisation strategy |  |
|  | Strengthening cooperation between companies or industry and RTDI actors. |
|  | Increasing competitiveness and boosting scale up of SMEs |
| Supporting internationalisation activities |  |
| Fostering R\&D activities, technology development and implementation and strengthening innovation ecosystems |  |
| Supporting cluster excellence and professionalisation of cluster management |  |
| Supporting the consolidation of existing cluster organisations |  |
| Promoting entrepreneurship, start-ups and spin-offs |  |
| Promoting employment and upgrading skills and competences |  |
| Enhancing territorial cohesion (through RIS3) |  |
| Connect to global supply chains |  |
| Strengthening the network of cluster organisations/cross-clustering |  |
| Strategic Research and Innovation Partnerships (SRIPs) are elements of the Slovenian Smart Specialisation Strategy to foster innovation and economic |  |
| development in the niche areas of the Slovenian economy. According to the Slovenian Smart Specialisation Strategy (S3), the cooperation between stakeholders in |  |
| SRIPs is built on coordination of R\&D activities, sharing of capacities, development of human resources, exchange of knowledge and experience, networking and |  |
| collective representation of interest abroad. SRIPs are a type of clusters organisations, displaying similar features such as the creation of a space for innovation, |  |
| consisting of companies, development teams and universities specializing in a specific industry or field. STRIPs can therefore be understood as |  |
| cluster organisations, although they are not named as such. Compared to typical definition of cluster development, SRIPs in Slovenia are still |  |
| 'broader' formation in terms of the covered field of industry. For example, SRIP in Health-medicine domain does not cover collaboration only in the medicine |  |

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BENEFICIARIES

sector, but also includes (bio)pharmacy, cosmetics, etc. Similar holds for the SRIPs in other domains. SRIPs are thus very broad interest groupings and are also refereed as such in national texts.

Sectoral

SRIPs are established across nine main areas identified in the Smart Specialisation Strategy. In all these nine areas, a SRIP (=cluster) has been established The nine areas are: 1) Smart cities and communities, 2) Smart building and homes, including wood chain, 3) Networks for the transition into circular economy, 4) Sustainable food production, 5) Sustainable tourism, 6) Factories of the Future, 7) Health-medicine, 8) Mobility and 9) Development of materials as products

## Both drafting and implementation

## Provides funding

Oversees the implementation

The coordination of Slovenian Smart Specialisation Strategy (S3) and of SRIPs are done by Government office for development and European Cohesion Policy

## Research organisations

Academic institutions
Technology centres
NGOs
Cluster organisations
SMEs
Large firms
Business associations
Policy makers
SRIPs are long-term partnerships between (1) business community, (2) research organisations, (3) state and municipalities, and (4) facilitators, innovation users and NGOs - so-called quadruple helix - to pool investment and knowledge of Slovenian stakeholders, and help the stakeholders set up a comprehensive innovation ecosystem with the aim of entering global markets and improving the position in S4 priority areas.


Financial

Technical assistance

Explanation

Period

Ending year (for
policies with limited
period)
Starting year

Explanation

Overall

## Support to R\&D projects, SMEs becoming cluster members, etc.

## Funding collaboration initiatives

## Financing networking events

Supporting market entry (e.g. testing, proof-of concept, prototyping, demonstration projects)
Financing start-ups

Infrastructure: coworking spaces, offices, incubation and accelerator spaces, research centres, technology parks etc
Support for hard skill development: knowledge transfer, intellectual property, entrepreneurship, export advice, market intelligence
Support for soft skills development: coaching, management training, upskilling/reskilling
Support for networking and partnership building (at national and/or international level)
Marketing activities: advertising, communication, events, fairs, and so on

Financial sources for SRIPs are split by purpose for RTDI, human resources development, promotion of entrepreneurship and internationalisation.

Unlimited

2016

The sources do not indicate any ending date. In view of the type of programme, it is more likely that it is unlimited/undetermined.
By the summer of 2018, EUR 817 million were approved:
389 million EUR in the field of R\&D
113 million EUR in the field of human resource development
296 million EUR in the promotion of entrepreneurship
17 million EUR in the field of internationalization

|  | Annual |
| :---: | :---: |
| SOLICY | Availability |
| EVALUATION | Results |

POLICY ALIGNMENT WITH

THE EU PRIORITIES

Support for the operation of the clusters themselves (SRIPs) is $50 \%$ cofinanced in 3 key stages. Stage 1 up to $50 \%$ of eligible costs, but not more than EUR $90,000.00$. Upon approval of the action plan, the beneficiaries from the 1 st phase of the public tender will be invited to submit an application to the 2 nd phase of the public tender. Under the second phase of the public tender, costs and expenses are co-financed up to $50 \%$. If SRIPs pass a 2019 evalution, they are eligible for the third phase of funding up to EUR 390,000 , and the co-financing rate of eligible costs may not exceed $50 \%$.

The funding is divided between EU funds and national funds that are distributed by various ministries depending on the domain Co-financing is in accordance with the state aid rules (co-financing from 20 to $75 \%$ depending on the instrument). Support for the operation of the clusters is in the range of $50 \%$.

## in-itinere

The report on the implementation of the Smart Specialization Strategy (S4) for the first two years (2016-2018) has been published. The report provides membership statistics (total of 783 members), of which $81 \%$ are enterprises, of which $60 \%$ are micro and small enterprises, $18 \%$ ) medium-sized enterprises and $22 \%$ are large enterprises, with a balanced structure across both cohesion regions. Knowledge institutions represent $11 \%$ of SRIP membership, which means that practically all key public research organizations in the country (e.g. universities, etc) are included in the SRIPs. Members from the economy employ 83,000 people, which represents $17 \%$ of all employees, creating $23 \%$ of value added, which means that they exceed the average value added per employee by $34 \%$. The data show a positive dynamics of membership growth, as it has increased by $24 \%$ since the establishment of SRIPs, and it should be noted that SRIPs have only just begun to operate in 2017 (preparation of a business model and preparation of action plans) and entered in the full implementation phase only in 2018. A midterm monitoring and evaluation of the operation of SRIPs in the period 2017-2019 was completed in 2019.

## Green Economy

Digitalisation
Social inclusion

## 03

## State of play of cluster policy

## 3. State of play of cluster policy

The data below illustrates how the country ranks in terms of maturity of cluster policy. The maturity index is based on a combination of factors presented in Chapter 1 and which are scored based on their existence:

- Policy scope: whether the country has a dedicated cluster policy, or cluster creation and/or development is targeted through broader policies (existence of broader policies $=1$ point; existence of targeted cluster policies $=2$ points)
- Consistency of cluster policies: assessment of the duration and experience of the country in doing cluster policies. This dimension assesses only existing cluster policies and not broader policies (no cluster policies available $=0$ points; $<10$ years of experience or $>10$ years (but interrupted) $=1$ point; > 10 years (but with clear continuity $=2$ points)
- Evidence of performance: the existence of monitoring and evaluation mechanisms determines the degree of policy development in the country (no evaluations $=0$ points; existence of evaluations of past policies or in-itinere $=0.5$ points; existence of ex-ante and/or ex-post evaluations $=0.5$ points)
- Instruments: whether the policies provide any instruments to support the policy implementation, being these financial and/or technical assistance (1 point for each type of instrument available)
It is important to note that the maturity does not reflect the performance of a country, but only the degree of development of their cluster policy at the moment when the data was collected (2020). The maturity index illustrates how the country scores for each of these four dimensions (policy scope, consistency of cluster policies, evidence of performance and instruments) compared to the maximum score that they can reach.

|  | Slovenia | Maximum <br> score |
| :--- | :--- | :--- |
| Policy scope | 1 | 2 |
| Consistency of cluster policies* | 0 | 2 |
| Evidence of performance | 0,5 | 1 |
| Instruments | 2 | 2 |

* This dimension is scored solely if the country has a dedicated cluster policy and it assesses only cluster policies


## Cluster policy maturity level



| State of play of cluster policy in the country |  |
| :--- | :--- |
| Policy <br> evaluation (for <br> terminated <br> policies) | No policy evaluation |


evaluation of the programme (e.g. SRIPs) as such. An interim evaluation of the SRIPs was published in August 2019, going into details for each SRIP.

Policy approach in the country

## Continuity

Slovenia does not have a policy that directly targets cluster development. Cluster development is indirectly involved in the Strategic Research and Innovation Partnerships (SRIPs), which were formed in 2016 as part of the smart specialization strategy. SRIPs are long-term partnerships between companies, the research sphere, the state, and municipalities, as well as facilitators, users and the non-governmental sphere, which were formed at the end of 2016 in each of the nine areas of application of S4. SRIPs contain elements of modern clustering, such as the creation of a space for innovation, consisting of companies, development teams and universities specializing in a specific industry or field, and can therefore be understood as a kind of clusters, although they are not named as such. In its essence, SRIPs are large interest groups targeting the collaboration between a wide range of stakeholders of broad industry spectrum. Nevertheless, the strategy for the development of SRIPs is politically broad and general and addresses the development of the country in broad economic and research terms. Slovenia thus does not have a specific strategy for the development of clusters, as it does not have any political strategy or document that would address exclusively the formation and development of clusters, and only addresses elements of clusters indirectly.

## No cluster policy available

Slovenia has no national cluster-specific policy and is thus not actively develo ping cluster policy. It does however use the SRIPs as clusters to implement smart specialisation, although their activities are broader and/ or have a different focus. The SRIPs themselves follow on from Centres of Excellence, which were supported in Slovenia as part of the previous 2009-2013 funding period.

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[^0]:    Source: Own elaboration from Eurostat and National Statistical Offices

