C2
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EUROPEAN CLUSTER
COLLABORATION PLATFORM

WELCOME

EUROPEAN CLUSTER
COLLABORATION PLATFORM

Agenda 22 June

Time (EEST)	Agenda point	Room
10:00 – 12:30	Opening in the Conference plenary session • *Ulla Engelmann, European Commission: Welcome* • *Antonio Novo, European Clusters Alliance: Disruptions in European supply chains and possible solutions* • *Sustainable business performance: case studies*	Plenary session
13:30 – 13:45	Introduction to the C2Lab activities	C2Lab room
13:45 – 14:45	Securing investments and exploring funding opportunities • *Ramojus Reimeris, JRC, European Commission* • *Oana Buzatu, Cluj Napoca City Hall, Partnership for Regional Innovation* • *Tomislav Pinter, DG REGIO, European Commission* • *Stephen Halligan, Danube Transnational Programme MA/JS* • *Iva Maric, DG REGIO, European Commission* • *Ramona Ivan, Romanian Bank Association*	C2Lab room
14:45 – 15:45	"Pitches": Presentation and finding project partners	C2Lab room
16:00 – 17:30	Working groups with moderators	C2Lab room
19:00	Invitation to the #10YearsTransilvanianFurnitureCluster - Celebration event & dinner	

Agenda 23 June

Time (EEST)	Agenda point	Room
10:00 – 12:30	Working groups with moderators *The expert moderation team:* • *Antonio Novo, European Clusters Alliance* • *Daniel Cosnita, Romanian Cluster Association CLUSTERO* • *Flaviu Iorgulescu, Romanian Cluster Association CLUSTERO* • *Athanasios Konstandopoulos, CHORUS cluster* • *Panos Saragiotis, CHORUS cluster* • *Daniel Acs, Union of Slovak Clusters*	C2Lab room
13:30 – 14:00	Working groups with moderators	C2Lab room
14:00 – 15:00	Presentation of 3 example roadmaps and discussion with the participants	C2Lab room
15:15 – 15:45	Definition of next steps within working groups	C2Lab room
15:45 – 16:00	Recap and closing remarks	C2Lab room

SECURING INVESTMENTS AND EXPLORING FUNDING OPPORTUNITIES

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Securing investments and exploring funding opportunities

- **Ramojus Reimeris**, JRC, European Commission
  Partnerships for Regional Innovation
- **Oana Buzatu**, Cluj-Napoca City Hall
  Partnership for Regional Innovation, Example Cluj
- **Tomislav Pinter,** DG REGIO, European Commission
  Interregional Innovation Investments (I3) Instrument
- **Stephen Halligan**, Danube Transnational Programme MA/JS
  Danube Region Programme 2021-2027
- **Iva Maric**, DG REGIO, European Commission
  Funding possibilities in Romanian regional programmes (2021-2027)
- **Ramona Ivan**, Romanian Bank Association
  Private Investments

Ramojus Reimeris

Joint Research Council, European Commission

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Partnerships for Regional Innovation: Initiative, Playbook, Pilot

Cluster Collaboration Lab , 22 June 2022

Ramojus Reimeris
Knowledge for Finance, Innovation and Growth (JRC.B.7)

The right moment

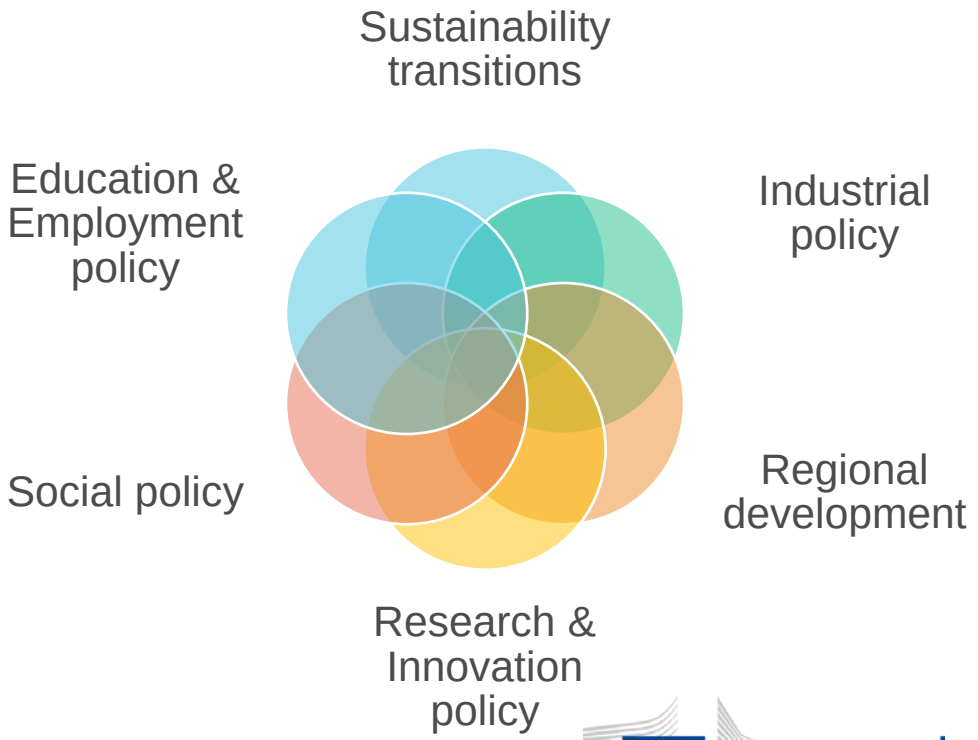
- Urgency to address **climate change** while leaving no one behind
- Secure **Europe's position** in the economy of the future
- Confluence of maturing trends:
  - Deep global **transformations in socio-technical systems**;
  - Return of **industrial policy: EU competitiveness through sustainability**;
  - New scientific paradigm of innovation: **system-level innovation and transformative innovation policy (Frame 3);**
  - JRC experience with **Smart Specialisation (regions)** and **RRF (countries).**

European Commission

PRI initiative

A new strategic approach to innovation-driven **territorial transformation**, linking **EU priorities** with national plans and **place-based** opportunities and challenges

- **Partnerships with impact** for sustainability transitions that create economic, social & environmental value
- Broad and inclusive, participatory **governance framework** in support of forward-looking policy
- **New way of working across government** departments and levels focused on solving territorial challenges



European Commission

Timeline

Seville Forum, Apr 7, 2022
High-level discussion on EU policy challenges and Partnerships for Regional Innovation

End of PRI Pilot, June, 2023
Updated Playbook, policy framework, projects…

Phillip McCann and Luc Soete
"Place-based innovation for sustainability"
7 July 2020

Various thinking and working streams

Will depend on the results of the pilot

PRI Pilot Launch, May 17, 2022
Launch Event for the Pilot Action on Partnerships for Regional Innovation

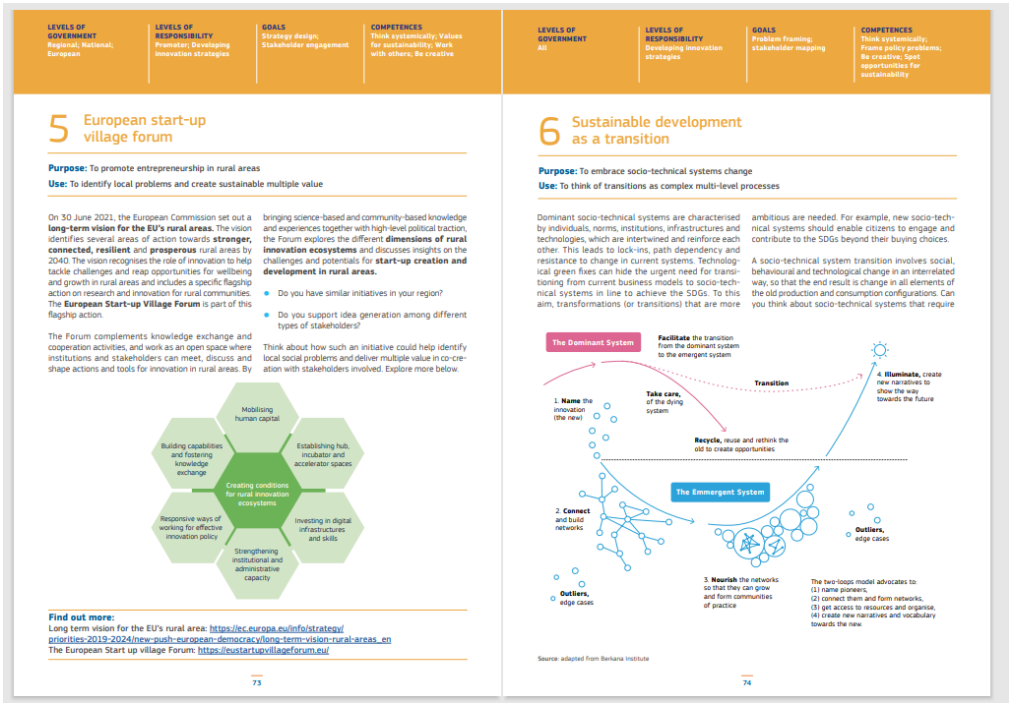
Regularly updated information here:
https://s3platform.jrc.ec.europa.eu/pri

European Commission

PRI Playbook

Purpose & Scope

- Document leading thinking and practice on **innovation**
- Initial **guidance** for JRC-CoR Pilot (not prescriptive)
- Facilitate **exploration**, **experimentation, learning** & **co-creation**
- Unconventional, structured around highly-visual **68 tools** (on concepts, principles, practices, methodologies etc.)
- **Pluralistic** yet **eclectic** drawing from state-of-the-art
- **Inputs and support** from JRC units (B1, B2, B3, B4, B5, B6, B7, H1, I2) and Scientific Committee
- Future **online version** of Playbook



Playbook: Three building blocks

Three building blocks

- Based on JRC experience with S3, literature on innovation, practitioner expertise

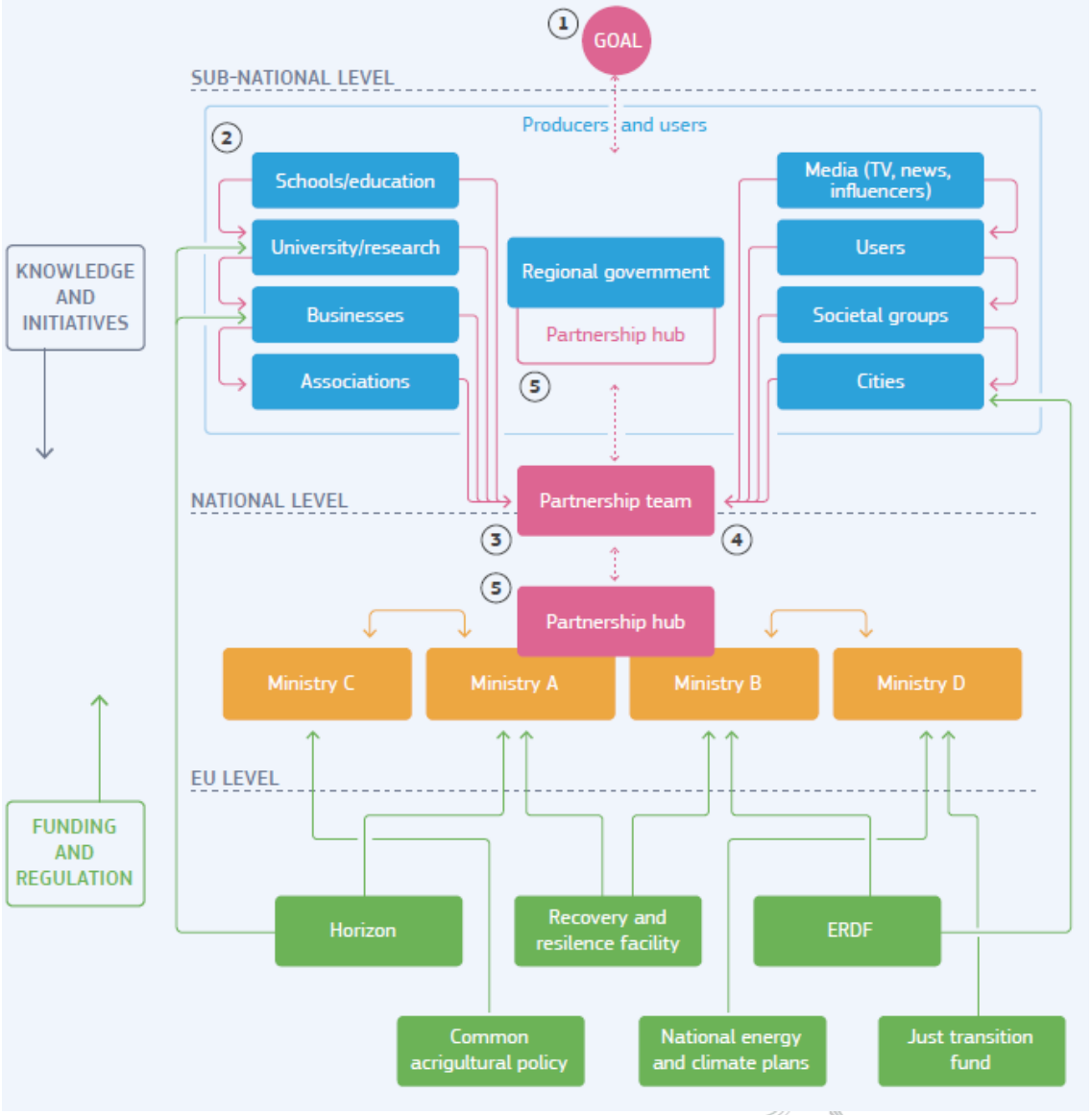
Design specifications

- Unites multiple **funds/policy** domains for the twin-transition
- Suitable for **various levels** of governance (not just regions)
- Deploys various **instruments** (not just projects)
- Allows linking with European missions and partnerships (through **partnership hubs**)

European Commission

Challenge-Oriented Partnerships: A possible prototype.

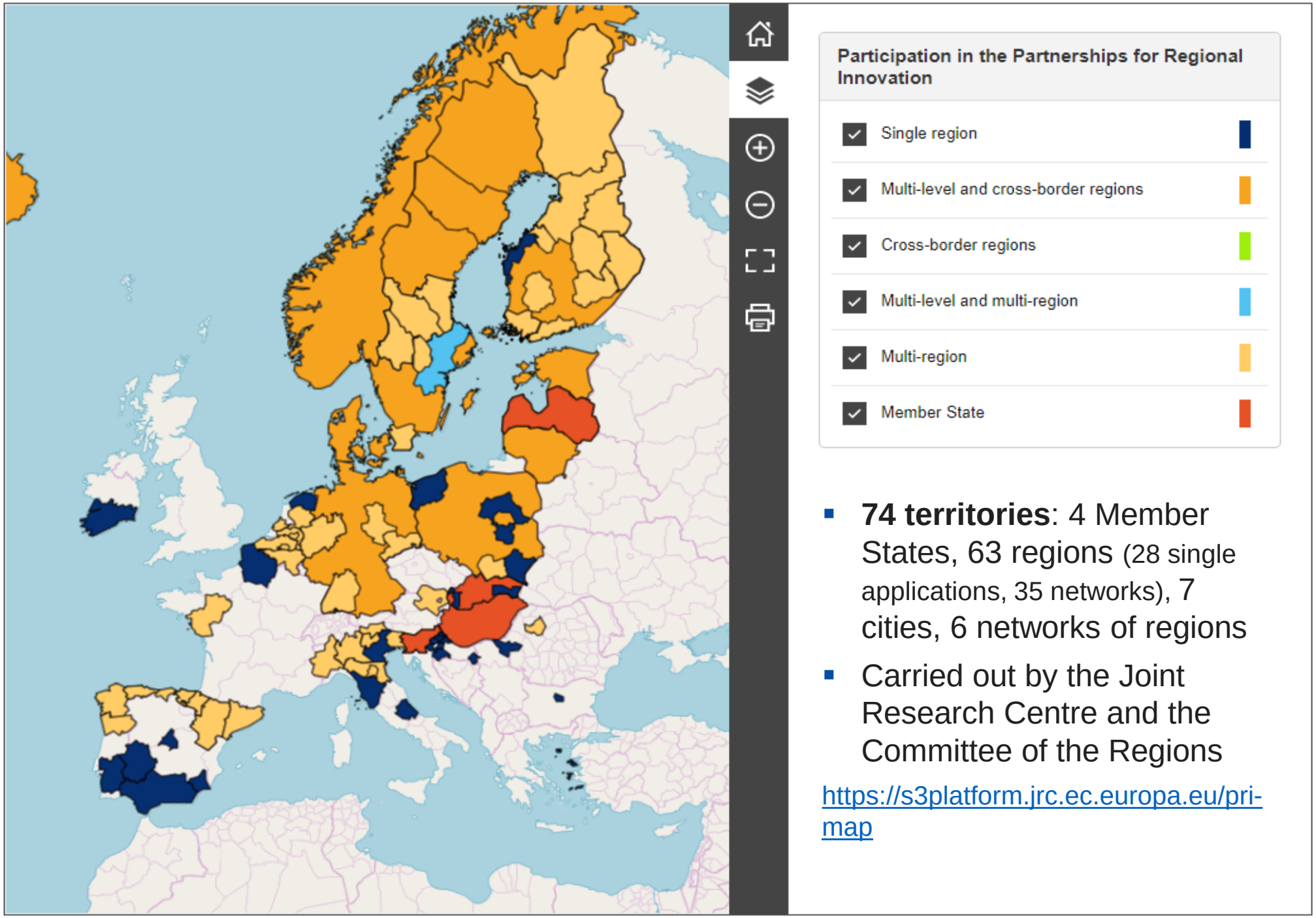
1. **Goal** defines the framing/partners
2. **Partners** include users, can change over time
3. **Partnership teams** of stakeholders: a deliberation and decision space, propose a tailored policy mix for government to consider
4. **Open agendas**: co-developed, include additional stakeholder actions for the goal (beyond commitments to publicly co-funded projects)
5. **Partnership hubs**: interfaces with (different parts of) government



N. B. Similar configurations, under simultaneous development can be found:
https://stip.oecd.org/moip/
https://www.uu.nl/en/research/copernicus-institute-of-sustainable-development/mission-oriented-innovation-policy-observatory

European Commission

PRI Pilot



- **74 territories**: 4 Member States, 63 regions (28 single applications, 35 networks), 7 cities, 6 networks of regions
- Carried out by the Joint Research Centre and the Committee of the Regions

https://s3platform.jrc.ec.europa.eu/pri-map

Thank you

The '**Playbook**' and the '**Concepts and Rationale**' documents can be found here:
https://publications.jrc.ec.europa.eu/repository/handle/JRC129327

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European Commission

Oana Buzatu

Cluj-Napoca City Hall

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Tomislav Pinter

DG REGIO, European Commission

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I3

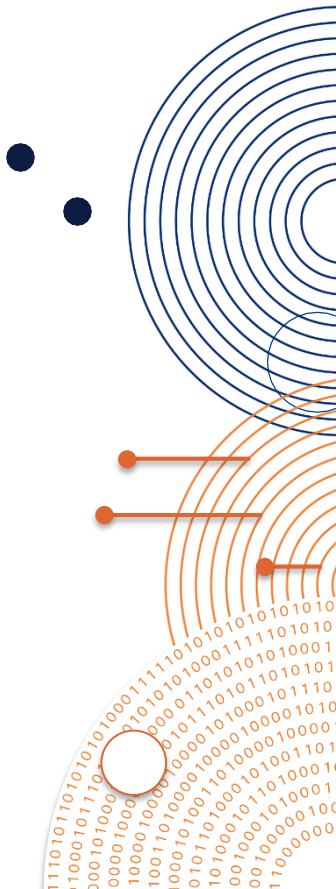
Interregional
Innovation
Investment
Instrument

Tomislav Pinter
DG Regional and Urban Policy,
Unit G1, Smart and sustainable growth

June, 2022

I3 Instrument - Policy background

- The 2017 EC Communication – Strengthening Innovation in Europe's Regions;
- Learning phase – Pilots & Thematic Smart Specialisation Platforms;
- 2021 – 2027 Programming period – Market orientation of research and innovation activities;
- Interregional Innovation Investments (I3) Instrument - Responds to the need to create linkages between regions;
- INTERREG link (Art. 13 ERDF Regulation): « 13.7. When implementing this instrument, the Commission shall ensure coordination and synergy with other Union funding programmes and instruments and in particular with strand 'Interreg C (...)».



I3 Interregional Innovation Investment Instrument

EC support to Member States and regions – the role of the Thematic Smart Specialisation Platforms

- EC initiative, starting in 2015;
- 4 platforms connecting regional ecosystems:
  - Industrial Modernisation
  - Agri-food
  - Energy
  - Sustainable blue economy (starting in 2022)

DG REGIO - Support to the management of the Smart specialization S3 Community of Practice

- 37 partnerships – 208 regions – 19 Member States – 7 non-EU countries;
- Alignment of regional S3 → Creation of European value chains → Common investment project for the I3 Instrument

I3 Interregional Innovation Investment Instrument

I3 Instrument in a nutshell

WHAT

Commercialisation and scaling up of innovation projects for the development of **European value chains**

FOR WHOM

Interregional **Q-Helix ecosystems**: **researchers, businesses, civil society and public administrations** involved in **smart specialisation strategies** established at national or regional levels

HOW

Implemented under **direct management**.

DG REGIO supported by European Innovation Council and SMEs Executive Agency (EISMEA)

HOW MUCH

ERDF (Art. 13)
EUR 570 Million
(current prices)

Co-funded by the European Union

I3 Interregional Innovation Investment Instrument

I3 – wider picture

Learn phase

Facilitated by Interreg or by appointed experts (for partnerships working on EC strategic priorities)

Connect phase

Facilitated by Interreg, EEN & European Cluster Collaboration Platfom

Demonstration Phase

Facilitated by TAF experts (mature investment projects), supported by ERDF (I3, mainstream programmes) & Horizon Europe (IA) and Innovation ecosystems

Commercialisation & scale-up phase

Supported by I3 and Horizon Europe (EIC), InvestEU Fund (ESIF and financial instruments), InvestEU Advisory Hub (technical advise on investment projects) & InvestEU Portal (database matching projects with potential investors worldwide)

Interregional Innovation Investment Instrument

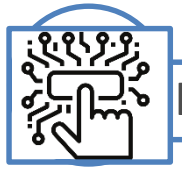
I3 Instrument – Key features

- **Type of Investment:** Interregional Innovation Investments in companies (TRL 6-9) to accelerate the market uptake/commercialisation in S3 priority areas;
- **Type of expenditure:** Productive investments / demonstration / piloting in companies;
- **Implementation:** Cascade funding, applicants signing the grant agreement redistribute the grant to final beneficiaries (SMEs), composing the investment portfolio;
- **Final beneficiaries:** Companies, in particular SMEs;
- **I3 Instrument position:**
  - Complementig Horizon Europe and other mainstream programmes;
  - With the focus on projects that are close to market deployment;
  - Tailored for the Cohesion specific context.

I3 Interregional Innovation Investment Instrument

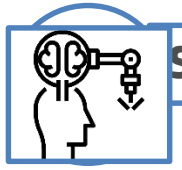
I3: Total budget per Strand 2021 - 2022

THEMATIC AREAS:



Digital Transition

Green Transition



Smart Manufacturing

STRANDS:

Strand 1: Focus on developed regions
EUR 39,8 M in 2021 and 36,7 M in 2022. Average project size EUR 4–10 M;

Strand 2a: Focus on less developed regions
EUR 36 M in 2021 and 32,9 M in 2022
Project size up to EUR 3 M;

Strand 2b: ***Capacity building for less developed regions,*** *EUR 28,5 M total budget (for the 7y period), publication of the firs call in 04 2022;*

Technical assistance & experimentation *EUR 11,4 M total budget (for the 7y period)*

TOTAL BUDGET

EUR 570 M
(7 years)

I3 Interregional Innovation Investment Instrument

New info day: Calls for Strands 1 and 2a

- The European Innovation Council and SMEs Executive Agency (EISMEA) organises online information day

23 June 2022,
14:30 - 17:30 CEST

Registration link, and more details about infoday, on the EISMEA website.

Lessons learned

What has been noticed, and what needs to be worked on:

Lower interest from less developed regions	• Work on collaboration potential (in particular for SMEs) • Access to information - role of Managing Authorities (MA)
Endorsing the S3 priorities	• Are the projects in line with the implementation of national / regional S3? Liaison of applicants and MA;
Composition of consortia	• More flexibility in composition of the consortia; • Who should be the Lead region for proposal; • Modalities of SMEs participation;
Towards the new Work programme	• Thematic areas, Size of grants, Capacity building; • Complementarities with other EU initiatives.

1st cut-off: I3 – proposal topics – Strand 1& 2a

Digital transition

Women led and women owned IT driven SMEs.

Social economy building

5G: edge computing, distributed learning, digital twins, robotics, unmanned aerial vehicles, cyber-physical systems/IoT in e-health, smart cities/buildings, tourism, and safety

European global value chain for smart & digital technology innovation investments in sports and active healthy lifestyle.

Digital transformation of healthcare organisations by improving the delivery of valuable, user-friendly and cost-effective services to patients and citizens.'

1st cut-off: I3 – proposal topics – Strand 1& 2a

Green transition

Regenerative mussel production, nutrient removal, improved water quality and increased biodiversity

Solar panel plant for ports for100% renewable energy

Ethyl lactate production, 100% biobased fuel

Circular innovations in mining and for strategic raw materials

Textile industry & Circular Economy & Recycling

Transformation of post-mining facilities in climate neutral facilities

Plant protection via the use of unmanned aerial vehicles

Waste heat recovery from the SME industry

Living Labs in the area of sustainable energy

Green hydrogen value chain

Electrothermal systems for refrigeration

1st cut-off: I3 – proposal topics – Strand 1& 2a

Smart manufacturing

Optimisation of
production through Additive Manufacturing

Cost-effective reuse of
post-use composite materials and components in
new high-added value products

Technology implementation by SMEs:
robotics, 3D and 4D
printing, AI, HPC for modelling for the
decrease of waste, pollution

Innovative digital solutions to concrete
challenges of the food processing companies
and thus contributing to the
Farm to Fork strategy

Capacity building/Strand 2b – Call outline

- EUR 28,5 M (estimated) total budget (for the seven years);
- Publication of the first call in 04 2022;
- 2021 -2022 Work programme;
- Around EUR 8 million to finance around 16 projects;
- Maximum grant amount is expected to range up to EUR 500.000;
- Single-step application and evaluation process;
- Estimated duration of projects is 12 to 24 months.

Useful links

- Call documentation Strand 1, Call documentation Strand 2a
- EISMEA I3 Instrument web page
- DG REGIO I3 Instrument web page

- Investments into interregional innovation through I3 funding, Panorama April 2022

I3 Interregional Innovation Investment Instrument

Thank you

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Stephen Halligan

Danube Transnational Programme MA/JS

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Danube Region Programme

Co-funded by the European Union

Danube Region Programme 2021-2027

Cluster Collaboration Labs
Cluj-Napoca
Wednesday, 22 June 2022

Stephen Halligan
MA/JS, Danube Transnational Programme

Danube Region Programme

Co-funded by the European Union

Interreg: a history of cluster support

CLUSTERS3
Interreg Europe

Interreg
Danube Transnational Programme
DanuBioValNet

STRING
Interreg Europe

Interreg
Mediterranean
+ RESILIENT

Interreg
Danube Transnational Programme
Danube S3 Cluster

Interreg
CENTRAL EUROPE
ProsperAMnet
European Union
European Regional Development Fund

ClusterFY
Interreg Europe

SOUTH EAST EUROPE
Jointly for our common future
ClusterPoliSEE

CLUSTERIX 2.0
Interreg Europe

Danube Region Programme

Co-funded by the European Union

DRP Priorities

INTERREG DANUBE
Priorities and Specific Objectives
2021 - 2027

PRIORITY 1:
A smarter Danube Region

PRIORITY 2:
A greener, low-carbon Danube Region

PRIORITY 3:
A more social Danube Region

PRIORITY 4:
A better cooperation governance in the Danube Region

Danube Region Programme

Co-funded by the European Union

2021-2027 Funding

Priority	EU funds (with TA)	EU funds (without TA)
P1	40 489 751,07	37 490 510,25
P2	74 586 383,55	69 061 466,25
P3	55 407 027,78	51 302 803,50
P4	42 620 790,60	39 463 695,00
Total	**213,103,953.00**	**197,318,475.00**

* Possible additional funding for NDICI

Danube Region Programme

Co-funded by the European Union

Priority 1:
A Smarter Danube Region

SO 1.1 - Enhancing innovation and technology transfer in the Danube region

Danube Region Programme

Co-funded by the European Union

SO1.1 Focus

Focus 1- DRI related transnational policies and processes for closing innovation gaps and towards the uptake of innovation and advanced technologies

Focus 3- Technology transfer and technology uptake towards and from SMEs and improved access to quadruple transnational research and innovation infrastructures with macro-regional significance

Focus 5- Developing smart, sustainable and green transport technologies and networks, as well as e-mobility solutions

Focus 2- Transnational RDI related activities for capacity building along thematic value chains

Focus 4- Circular economy policies and processes in specific related domains

Focus 6- Integration of smart cities and smart regions solutions in the planning, management and development of DR regions and cities

Danube Region Programme

Co-funded by the European Union

Priority 1:
A Smarter Danube Region

SO 1.2 - Developing skills for smart specialisation, industrial transition and entrepreneurship

Danube Region Programme

Co-funded by the European Union

SO1.2 Focus

Focus 1- Skills development for and of joint advancement of smart specialisation strategies and policies including a special focus on less advanced regions

Focus 2- Skills development and cross sectorial collaborations between smart industries and traditional type of industries for industrial transformation and transition towards industry 4.0, robotisation, mechatronics, digital technologies

Focus 3- Skills development for delivering products and services with transnational impact

Danube Region Programme

Co-funded by the European Union

DRP First Call

- 2-step procedure
- Launch of the first step: September 2022
- Submission of 1st step: October/November 2022
- Info webinars : May/June 2022
- Documents available late June 2022 e.g. applicants guide
- Consultations
- Partner search platform
- National Info Days starting soon
- LP Seminar
- Kick off
- Launch of 2nd step- spring 2023
- Final approval- autumn 2023
- Project start- November 2023

Danube Region Programme

Co-funded by the European Union

Contact

stephen.halligan@interreg-danube.eu

https://www.interreg-danube.eu/about-dtp/new-funding-2021-2027

Priority 1 Project Officer: Katalin Kovács-Kasza

katalin.kovacs-kasza@interreg-danube.eu

Iva Maric

DG REGIO, European Commission

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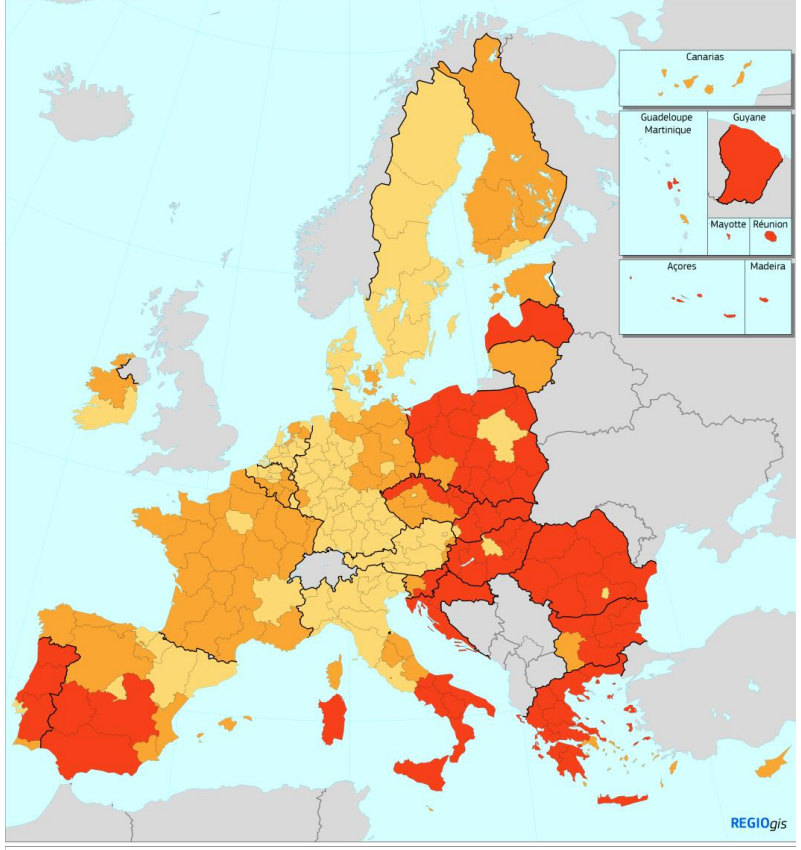
Funding possibilities in Romanian regional programmes (2021-2027)

DG Regional and Urban Policy, European Commission

Iva Marić, Unit E.2 Romania

Cluster Collaboration Lab, Cluj-Napoca, June 2022



GDP/head (PPS) by NUTS2 region, average 2014-2015-2016

Index, EU-27 = 100

- < 75% (less developed regions)
- 75% - 100% (transition regions)
- >= 100% (more developed regions)

EU Cohesion Policy contributes to strengthening economic, social and territorial cohesion in the European Union. It aims to correct imbalances between countries and regions. It delivers on the Union's political priorities, especially the green and digital transition.

New regional eligibility map 2021-2027

	GDP per capita in PPS (EU27=100)											
	2009	2010	2011	2012	2013	2014	2015	2016	2017	2018	2019	2020
Romania	52	52	52	54	55	56	56	60	64	66	69	72

European Commission

2021-2027 allocation

Cohesion policy +36% compared to 2014-2020

Fund	Allocation (billion EUR, current prices)
Cohesion Fund	3.54
ERDF	17.07
ESF+	8.24
JTF	2.14
ETC	0.36
Total - Cohesion Policy	**31.35**
CEF	1.09
REACT-EU	1.54
RRF	29.20
Total - others	**31.83**
TOTAL	**63.18**

European Commission

What's new since 2014-2020? The programming architecture.

2014-2020

#	Programme title	Fund(s)
1	Regional Operational Programme (ROP)	ERDF
2	Large Infrastructure Operational Programme (LIOP)	ERDF, CF
3	Competitiveness Operational Programme (COP)	ERDF
4	Technical Assistance Operational Programme (TAOP)	ERDF
5	Human Capital Operational Programme (HCOP)	ESF
6	Administrative Capacity Operational Programme (ACOP)	ESF

2021-2027

#	Programme title	Fund(s)
1	North-East Regional Operational Programme (ROP NE)	ERDF
2	West Regional Operational Programme (ROP V)	ERDF
3	Centre Regional Operational Programme (ROP Centre)	ERDF
4	South East Operational Regional Programme (ROP SE)	ERDF
5	South Muntenia Operational Regional Programme (ROP SM)	ERDF
6	North West Operational Regional Programme (ROP NV)	ERDF
7	South West Oltenia Operational Regional Programme (ROP SV)	ERDF
8	Bucharest-Ilfov Operational Regional Programme (ROP BI)	ERDF
9	Transport Operational Programme	ERDF, CF
10	Sustainable Development Operational Programme	ERDF, CF
11	Smart Growth, Digitalisation and Financial Instruments Programme	ERDF
12	Technical Assistance Programme	ERDF, ESF
13	Health Operational Programme	ERDF, ESF
14	Social Inclusion and Dignity Operational Programme	ERDF, ESF
15	Education and Employment Operational Programme	ESF
16	Just Transition Operational Programme	JTF

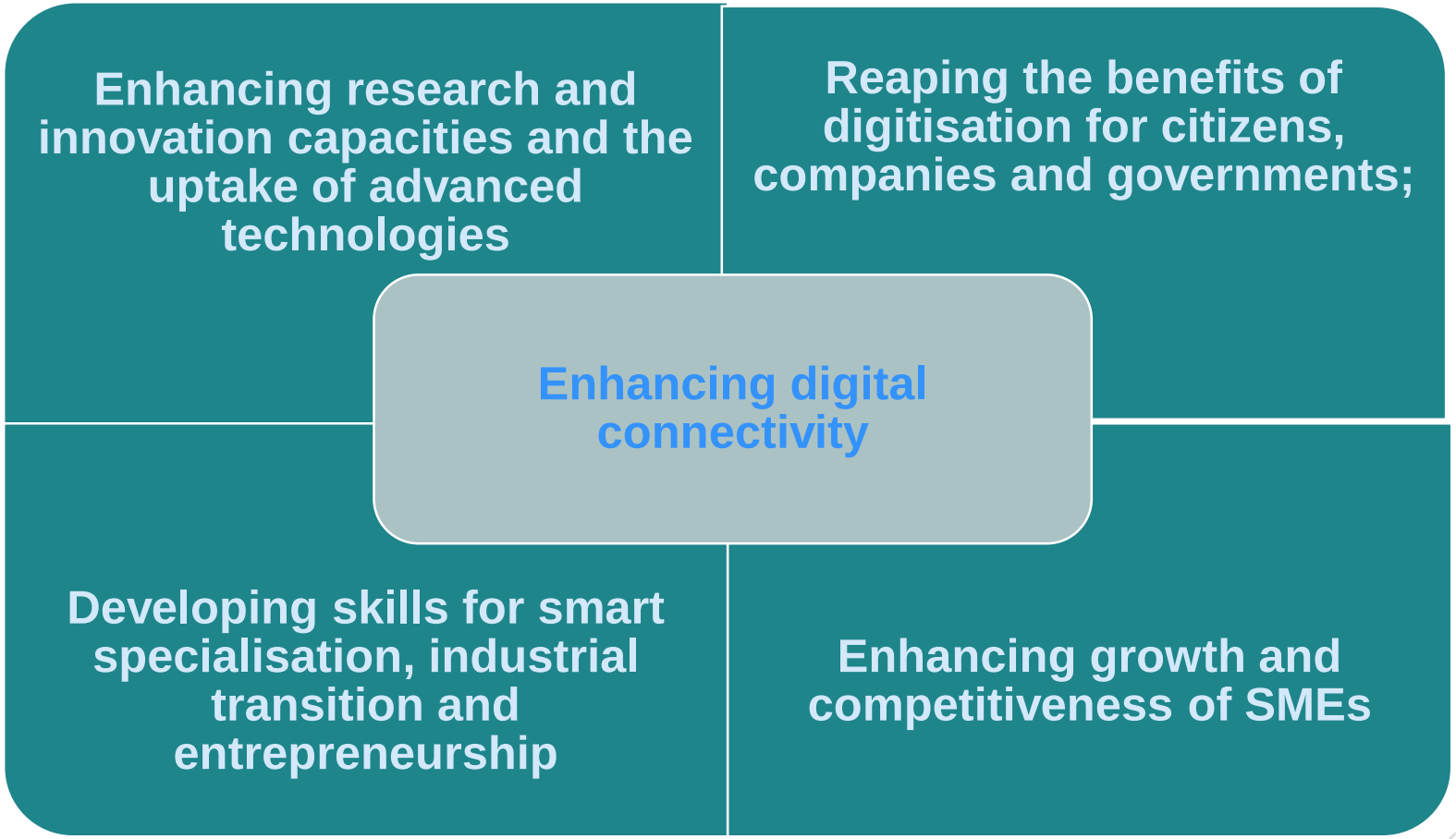
Cohesion policy 2021-2027 - Policy objectives

5 simplified and consolidated objectives

1. A smarter Europe (innovative & smart economic transformation, ICT connectivity)
2. A greener, low-carbon Europe (including energy transition, the circular economy, climate adaptation and risk management, urban mobility)
3. A more connected Europe (mobility and ICT connectivity)
4. A more social Europe (the European Pillar of Social Rights)
5. A Europe closer to citizens (sustainable development of urban, rural and coastal areas and local initiatives)

European Commission

PO1: A smarter Europe by promoting innovative and smart economic transformation



European Commission

Policy objective 1 – Smarter Europe

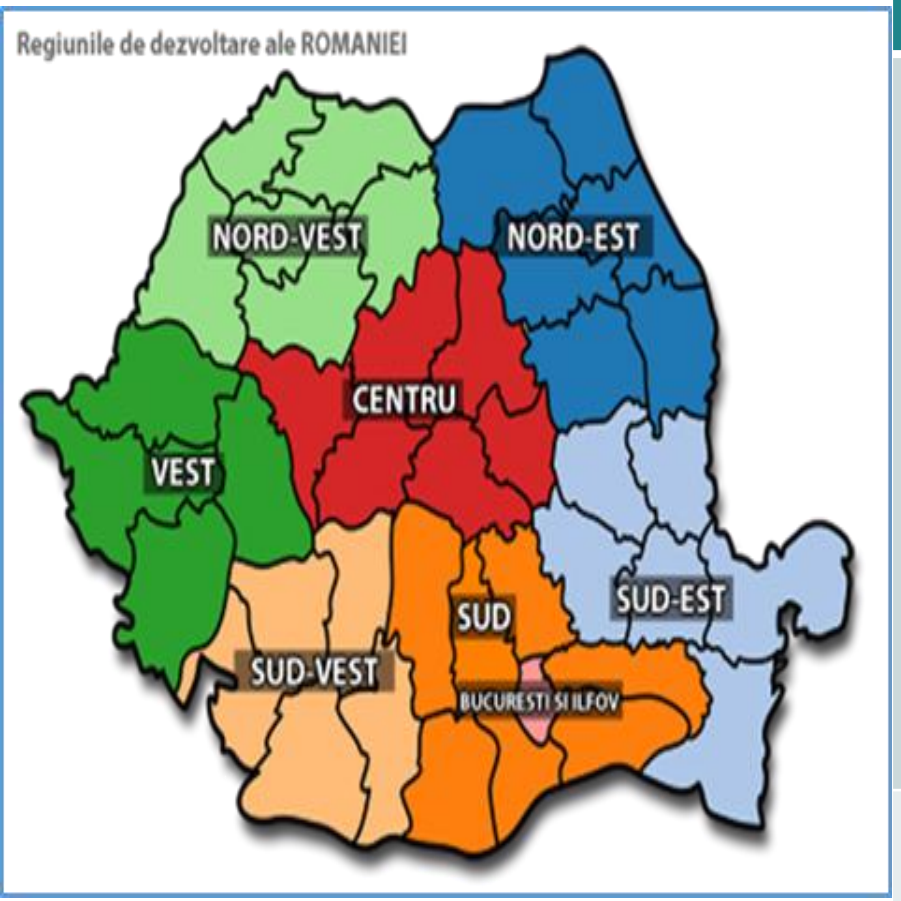
- focus on investments in research and innovation, digitalisation, SME competitiveness, skills and digital connectivity towards achieving a more competitive and smarter Europe by promoting innovative and smart economic transformation.
- Member States and regions should develop their intervention logic based on their smart specialisation strategies and on other relevant strategies for economic transformation (i.e. Industry 4.0 or other relevant national/regional documents)

Policy objective 1 – Smarter Europe

- Develop and enhance research and innovation capacities,
- introduce product innovation or business process innovation ,
- stimulate uptake of new advanced and sustainable technologies,
- develop new products and services in particular in relation to green transition and circular economy,
- increase number of new and use of existing digital products, services and applications,
- modernise public administrations through their digital transformation at local/regional levels ;
- create jobs related to high value added economic activities,
- upgrade and develop new skills for smart specialisation and industrial transition,

European Commission

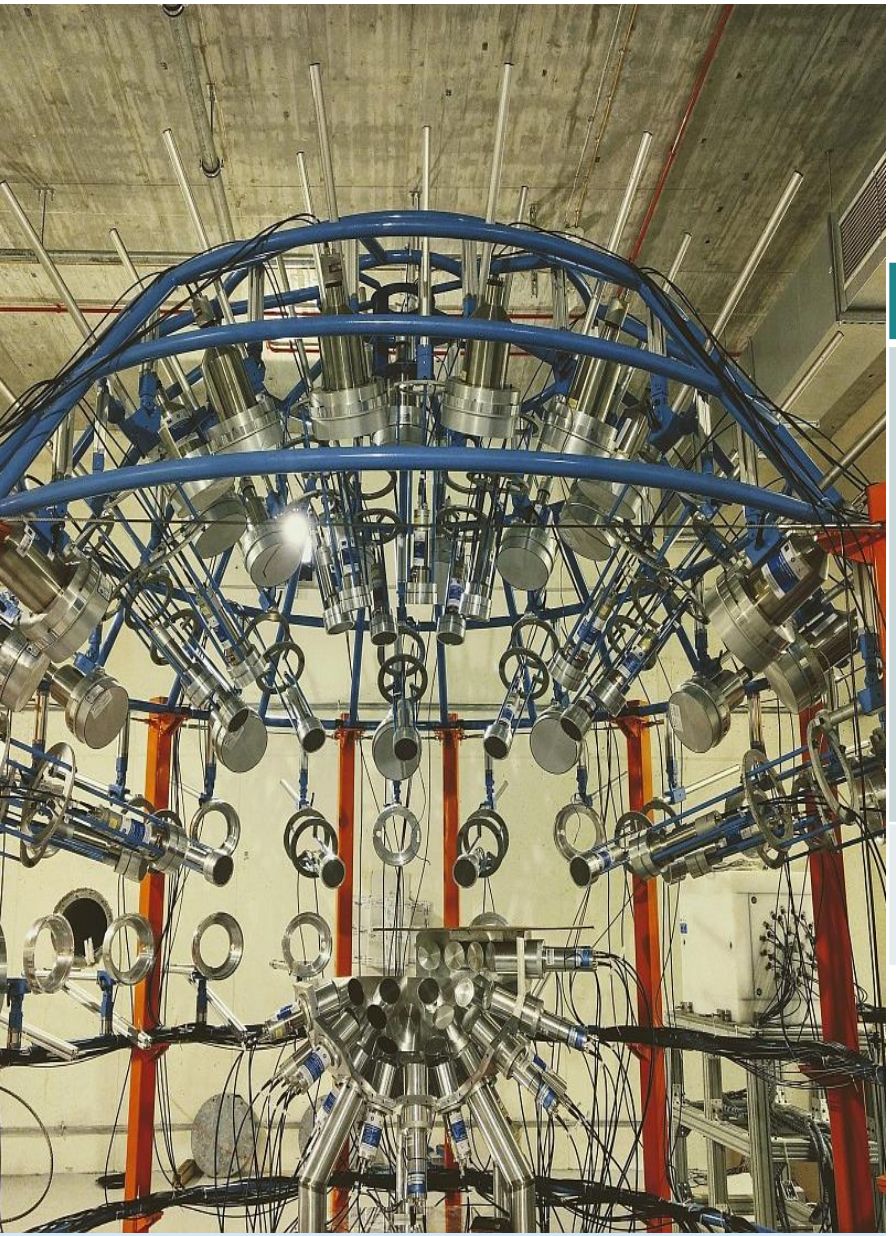
Regional Operational Programmes (8)



PO	PO1-PO5
Priorities	• Innovation, digitalization and dynamic businesses • Smart cities and a digitalized administration • Environmentally friendly cities • Sustainable urban mobility • Accessible region (national, regional and local mobility, improving access to TEN-T and cross-border mobility) • Educated and attractive region (infrastructure, online education and training; culture and sustainable tourism) • A region for citizens (culture, natural heritage, sustainable tourism and security in urban areas • Fostering integrated and inclusive social, economic and environmental development, as well as culture, natural heritage, sustainable tourism and security outside urban areas • Technical Assistance
Budget (ERDF)	Total budget: EUR 9 bn ERDF + EUR 2.3bn NC=EUR 11.3 bn

European Commission

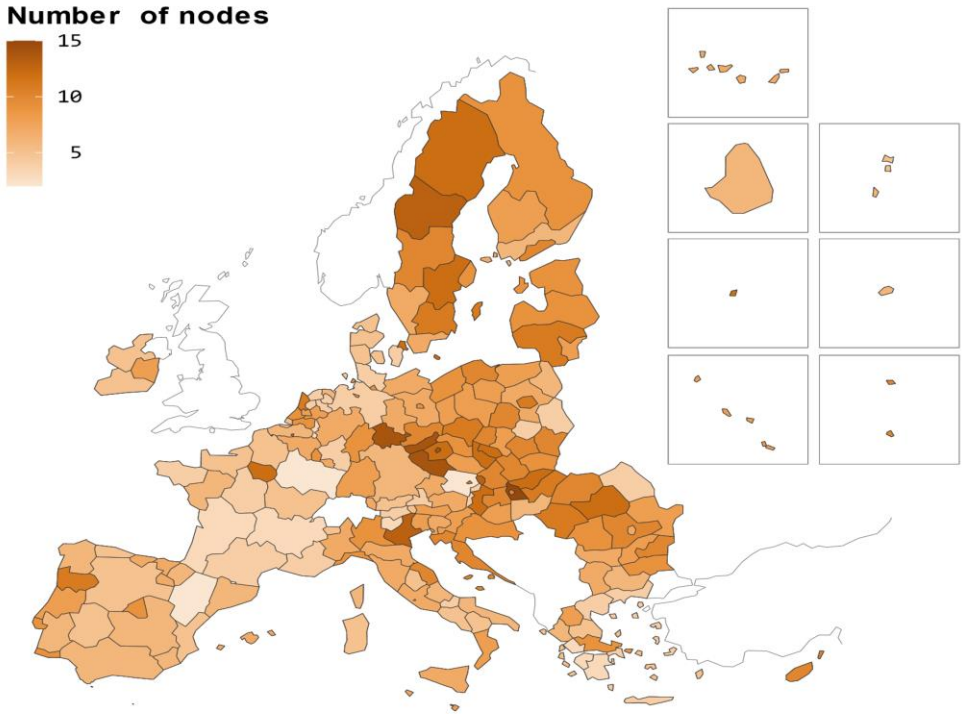
Smart Growth & Digitalisation



PO	PO1
Priorities	• Support for attractive and competitive RDI ecosystem, including for technology transfer and internationalization • Skills development for smart specialisation, industrial transition and entrepreneurship • Digitalization in central public administration, education, culture and business environment • SMEs support through FI
Budget (ERDF)	EUR 2.201 M (EU contribution: EUR 1.650 M)

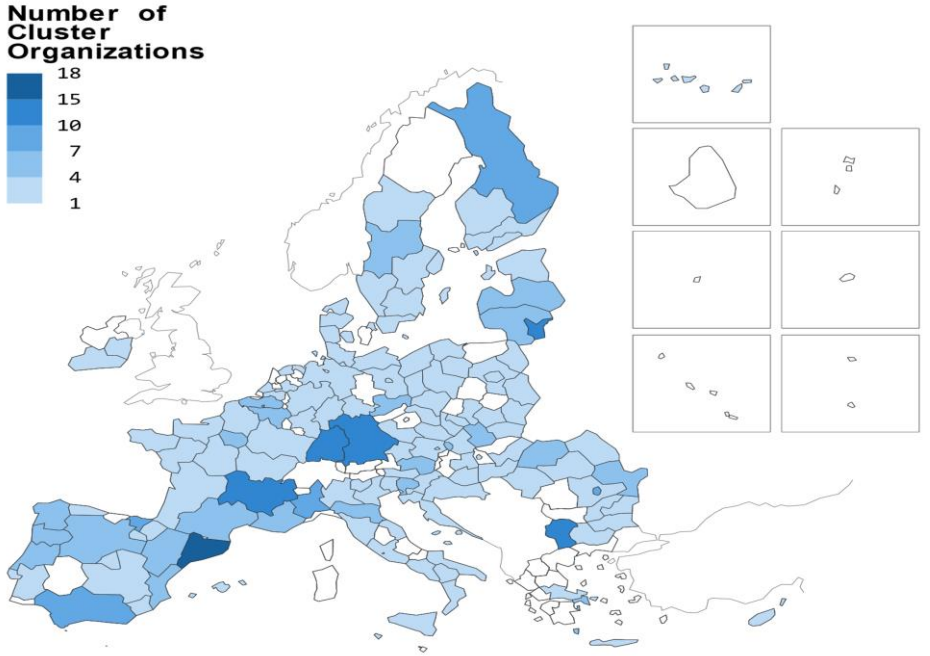
European Commission

Clustering is a key feature of the European economy



Source: Based on data from Eurostat and national statistics offices.

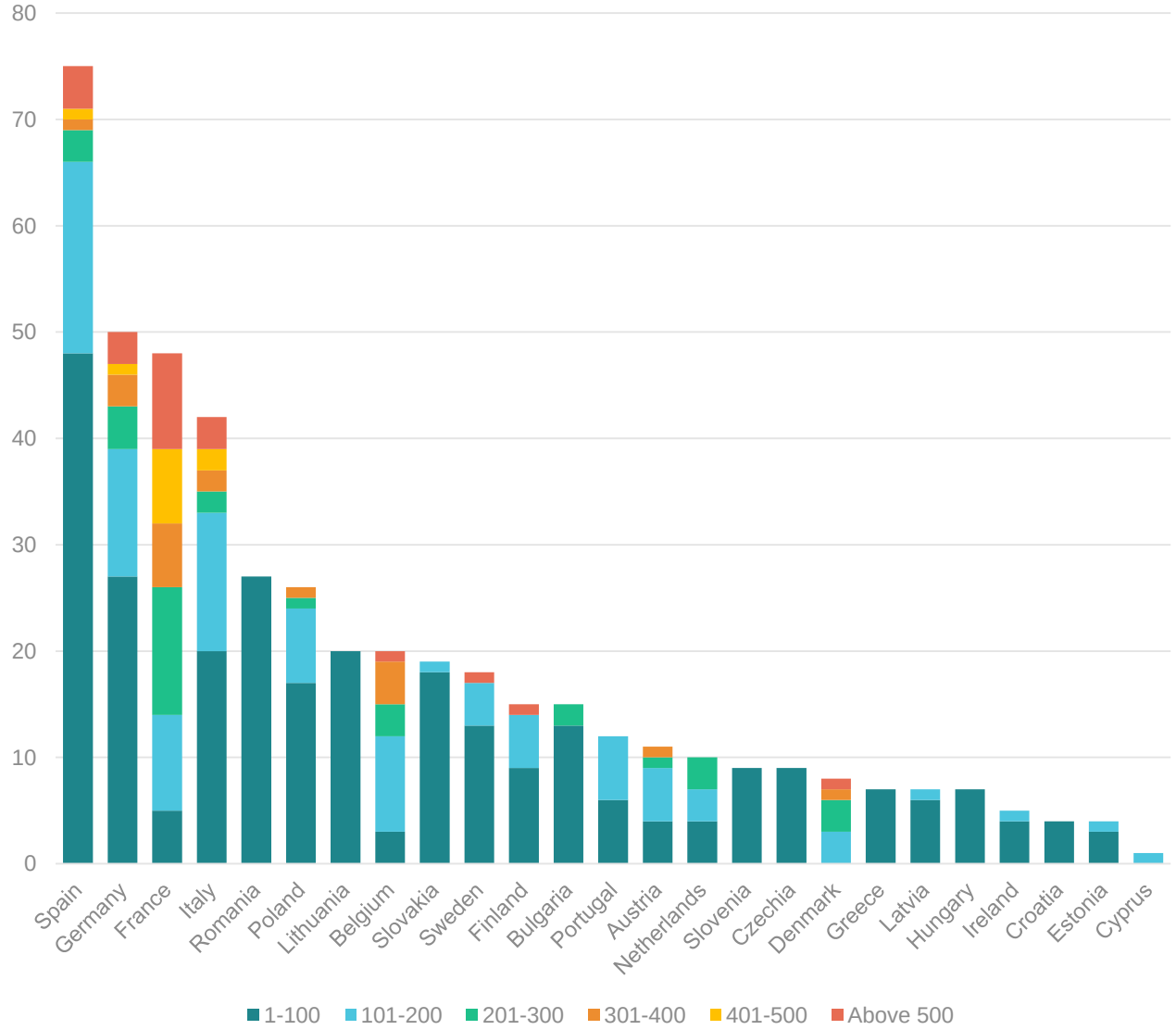
- There are **1501 region-relevant specialisation nodes** across 201 EU-27 regions (Calculated using Location Quotients based on NACE 2-digit data on employment)
- These regional nodes of specialisation account for **24.4% of EU-27 employment**



Source: ECCP interactive cluster mapping tool

- There are **1036 EU-27 cluster organisations** registered on the ECCP
- Their average **membership composition** is 70% SMEs, 10% large firms, 8% research organisations and 12% others e.g.NGOs

Cluster organisations are present across EU but are diverse



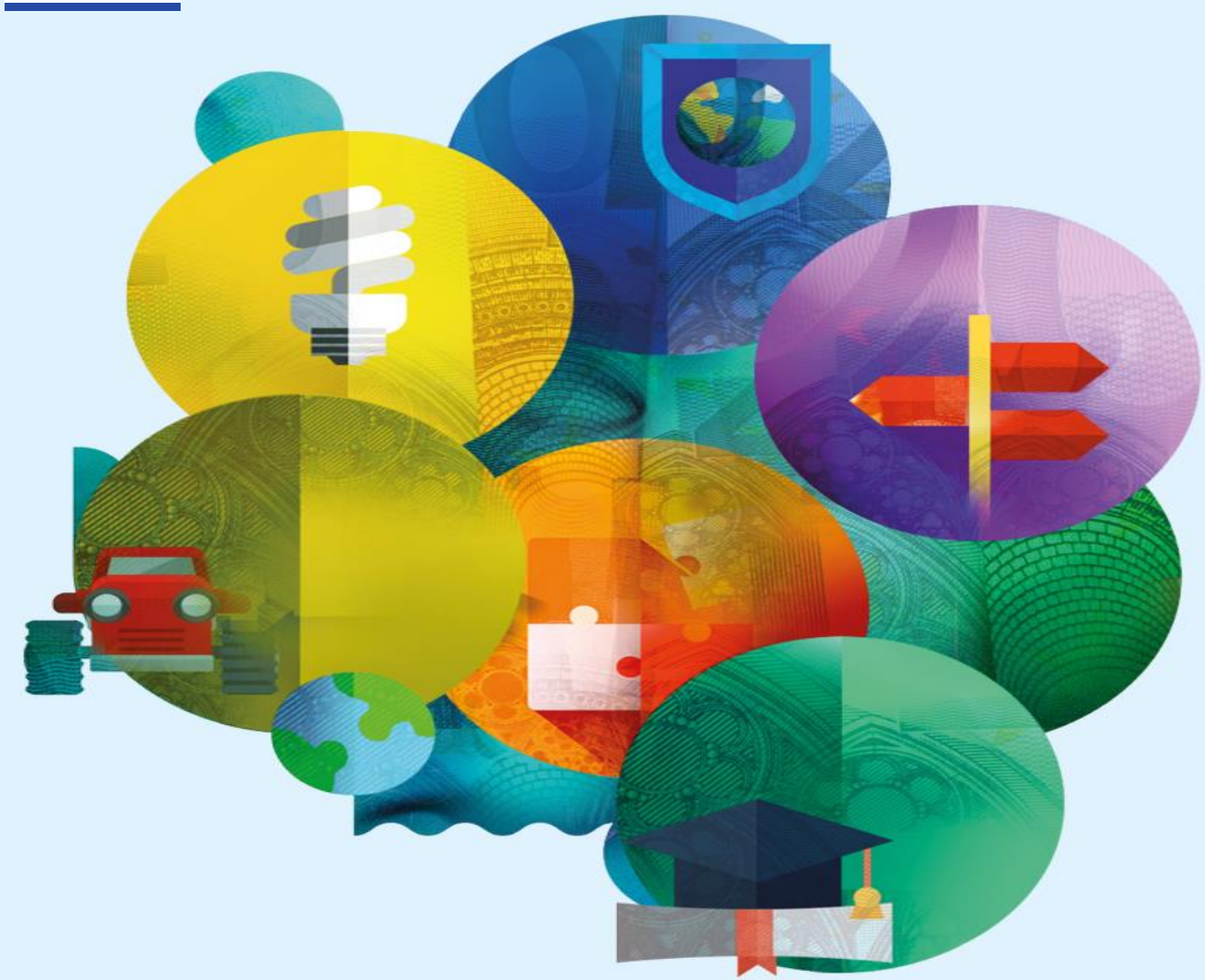
- Spain has the highest number of cluster organisations registered at ECCP, 12 countries – <10 clusters
- 60% of EU cluster organisations have less than 100 members, 7% have more than 400 members. France has many big clusters
- SMEs range from 40% of cluster organisation members in Finland to over 80% in Italy and Sweden
- large firms prevalent in Czech (20%) and least in Italian cluster organisations (5%)

Source: Based on ECCP profile data; sample of 468 cluster organisations with updated profiles on 29/11/2021;

European Commission

European Commission

Thank you for your attention



#CohesionPolicy
#EUinmyRegion

Ramona Ivan

Romanian Bank Association

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GETTING TO KNOW YOU

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WORKING GROUPS

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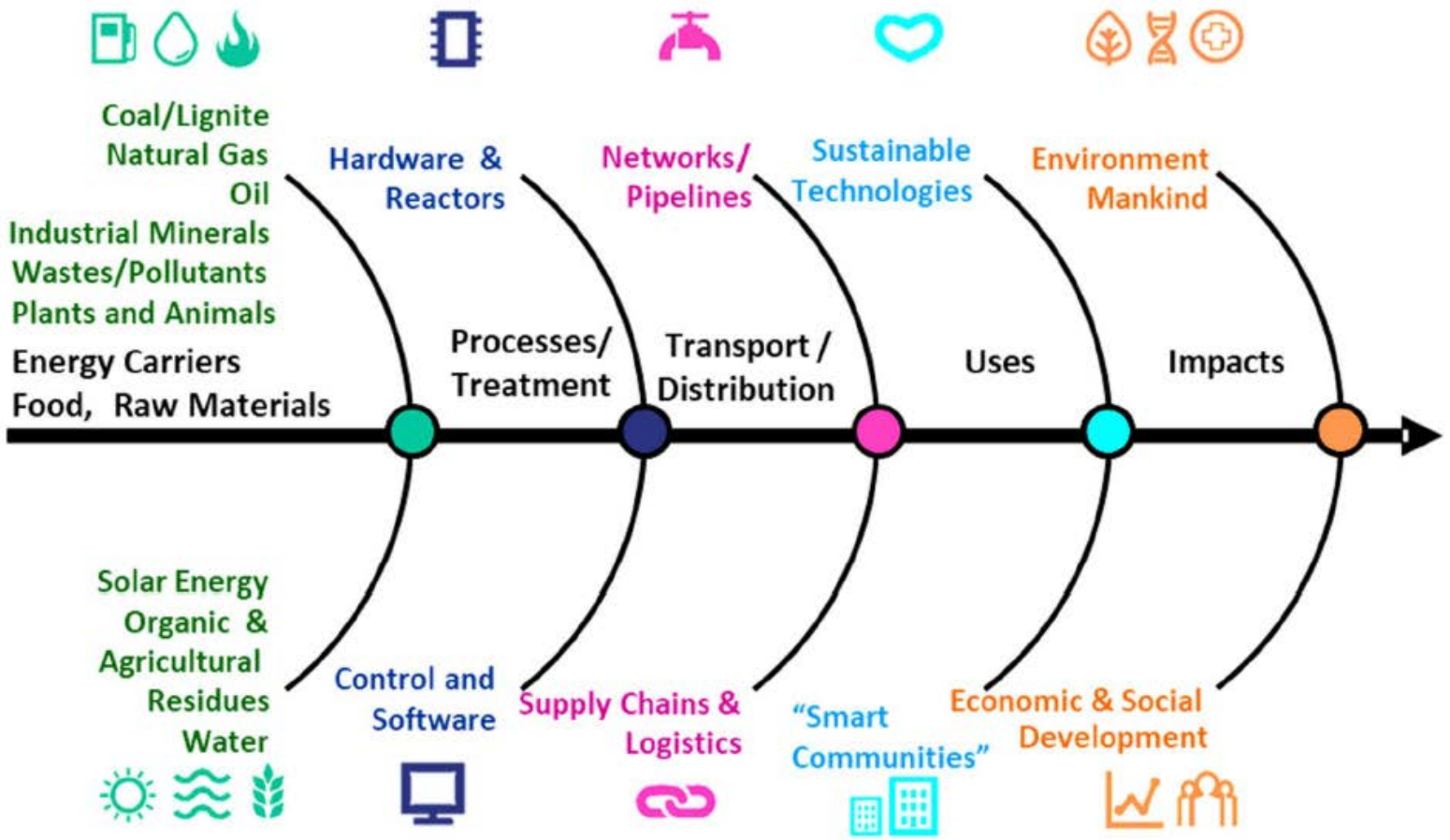
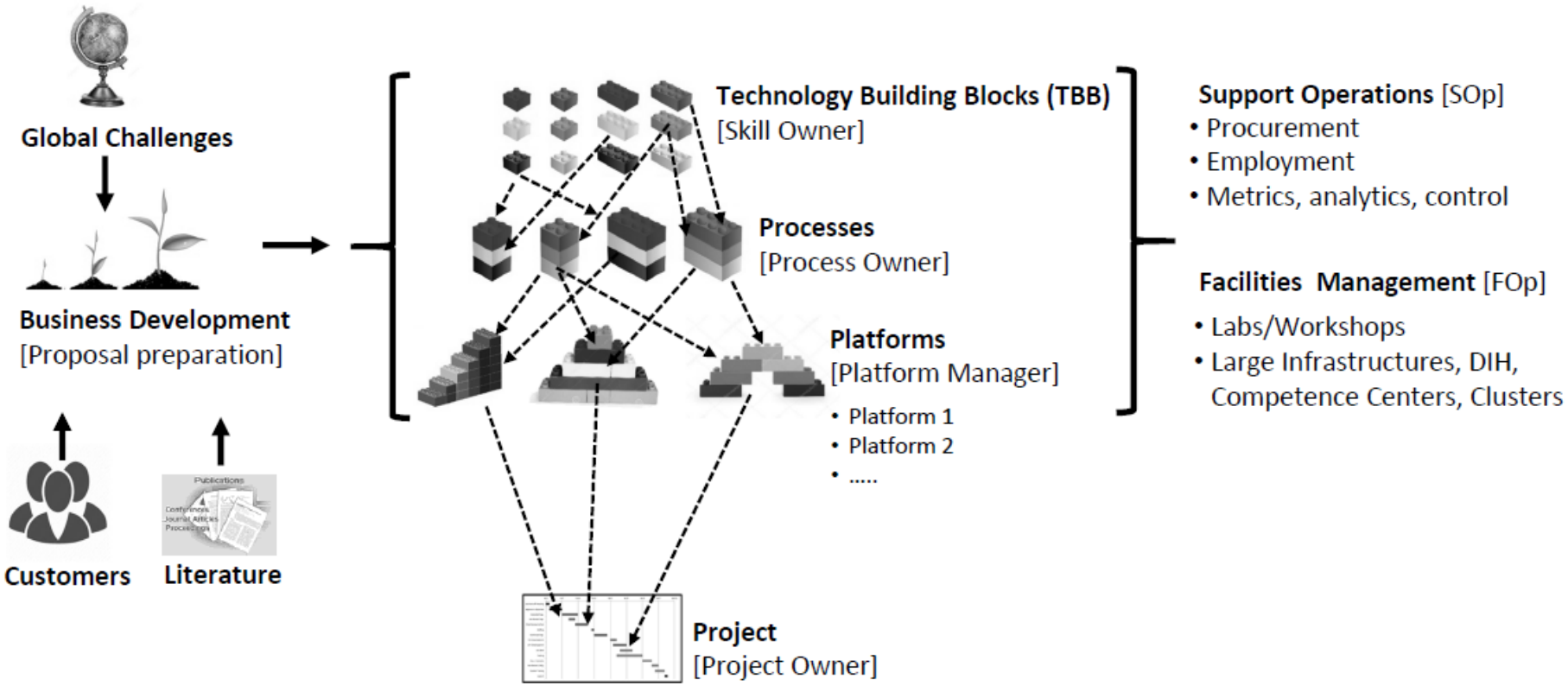
Elements for Cluster Lab Workshop:
Moderator Questions to Participants

- **Business and Technological Mission** [past, present, future]
- **Operational Structure** [platforms, competence centers,…]
- **Regional Actors and their Topology** [proximity, interactions,…]
- **Operational Goals** [targets, proposals …]
- **Manufacturing/Production Infrastructures** [regional, transregional]
- **“Soft” Infrastructures** [networks, value chains,…]
- **Economic and Financial Aspects** [gaps, needs, opportunities…]

Elements for Cluster Lab Workshop:
Mapping Each Participant on the Resource NEXUS



Elements for Cluster Lab Workshop:
Roles, Resources, Relations between Actors and Project Creation Methodology



COFFEE BREAK

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WORKING GROUPS

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Interactive discussion on

- Business and Technological Mission
- Operational Structure
- Regional Actors and their Topology
- Operational Goals
- Manufacturing/Production
- Infrastructures
- “Soft” Infrastructures
- Economic and Financial Aspects

Mapping the members of the working group according to Nexus approach

- Resources
- Processes
- Supply chains and networks
- Technologies and uses
- Economic and social impacts

Roles, resources and relations between partners and project creation

- Points of convergence
- Synergies
- Hierarchy of skills, processes, and platforms as common assets
- Structure of project

C2 LAB
CELEBRATION EVENT & DINNER
#10YEARSTFC
19:00
EUROPEAN CLUSTER
COLLABORATION PLATFORM

WELCOME

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Agenda 23 June

Time (EEST)	Agenda point	Room
10:00 – 12:30	Working groups with moderators *The expert moderation team:* • *Antonio Novo, European Clusters Alliance* • *Daniel Cosnita, Romanian Cluster Association CLUSTERO* • *Flaviu Iorgulescu, Romanian Cluster Association CLUSTERO* • *Athanasios Konstandopoulos, CHORUS cluster* • *Panos Saragiotis, CHORUS cluster* • *Daniel Acs, Union of Slovak Clusters*	C2Lab room
13:30 – 14:00	Working groups with moderators	C2Lab room
14:00 – 15:00	Presentation of 3 example roadmaps and discussion with the participants	C2Lab room
15:15 – 15:45	Definition of next steps within working groups	C2Lab room
15:45 – 16:00	Recap and closing remarks	C2Lab room

WORKING GROUPS

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NETWORKING LUNCH

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WORKING GROUPS

EUROPEAN CLUSTER
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LET'S HEAR YOUR ROADMAPS!

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NEXT STEPS

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CLOSING REMARKS

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THANK YOU

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